



Maimonides Health: Financial Update & H+H Partnership Overview

Amir Abbady

Director of Community & Government Relations

Who We Are Today – Brooklyn's Premier Health System



Maimonides Health

Hospitals



Maimonides
Medical Center



Maimonides
Midwood Community
Hospital



Maimonides
Children's Hospital

320,000+
Unique Patients Served

35,000+
Annual Inpatient Discharges

800,000+
Annual Outpatient Visits

5,000+
Annual Deliveries

80+
Locations Across Brooklyn

Designations & Certifications

Advanced Comprehensive Stroke
Center

Advanced Certification in
Ventricular Assisted Device

Pediatric Level 2 Trauma Center

Regional Perinatal Center

American College of Surgeons
Breast Center

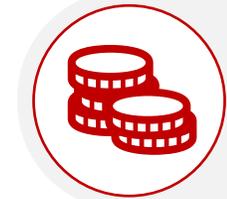
Over the past several years, safety net hospitals, such as Maimonides, have faced unprecedented systemic challenges



In 2024,

85%

of Maimonides' inpatients were covered by Medicaid or Medicare. Maimonides is Brooklyn's largest Medicaid provider.



Nationally, hospitals receive payment of only

70 cents

for every dollar spent caring for Medicaid patients and 82 cents for Medicare patients.



In 2022,

45%

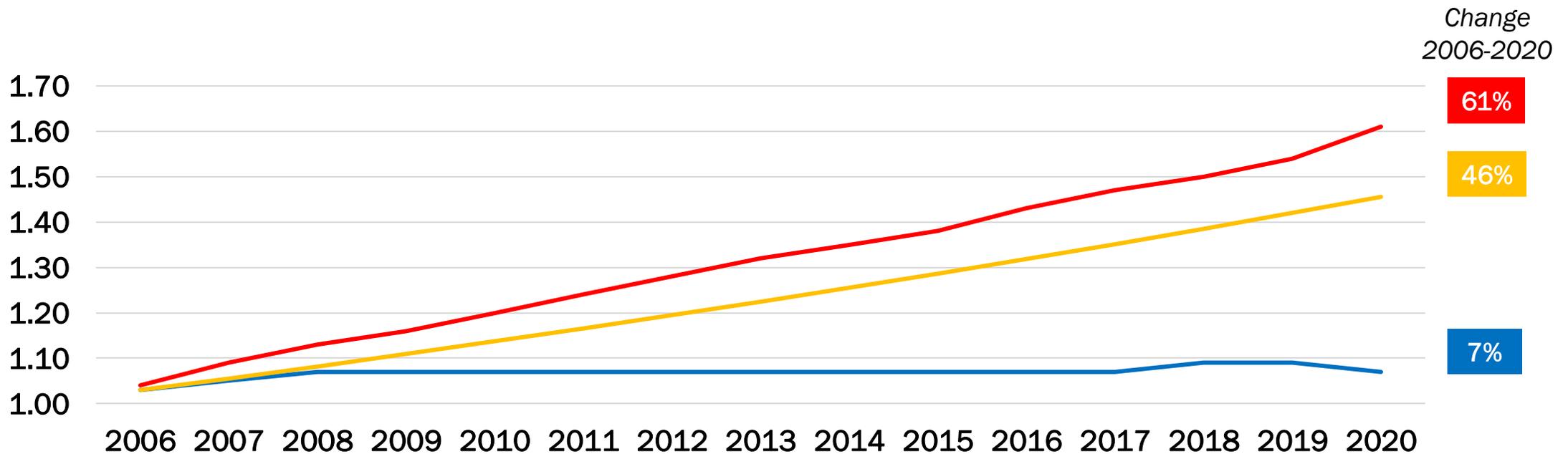
of Brooklyn's commercially-insured residents received inpatient care in Manhattan, limiting the availability of volume to "cross-subsidize" lower rates.



The State provides significant funding support to safety net institutions, such as Maimonides.

A chart is worth a thousand words...

For safety net institutions, the pandemic's economic shocks came on top of a pre-pandemic trend that had pushed them to the brink as the cost of delivering care skyrocketed while Medicaid rates remained flat and Medicare rates failed to keep pace with inflation.



Medical cost inflation —

Medicare Reimbursement Rates —

NYS Medicaid Reimbursement Rates —

Fiscal Challenges Growing for Safety Net Hospitals

- Labor, other costs outpacing revenue
- State support flat in current fiscal year budget, even as costs continue to rise
- There are now 75 Safety Net Hospitals in NYS – up from 20 before the pandemic
- Federal budget cuts will have significant impact on State's budget in coming years

Maimonides' Decade-Long Search for a Partner

Since 2014, our Board has directed us to look for a partner, given our growing fiscal challenges, with three goals:

- Maintain and expand access to our care
- Continue serving our communities
- Strengthen our financial outlook

Despite Challenges, We Continue to Improve

Growth

- 2023: Opened Bay Ridge Emergency Department
- 2024: Expanded our NICU in 2024
- 2025: Opened Brooklyn's only standalone Children's Emergency Department

Quality

- Achieved highest patient satisfaction scores in years
- #1 ranked Children's Hospital in the country
- Top 1% nationally for survival rate every year since 2018
- Nationally ranked cardiac, neurology, orthopedic, and cancer care

Joining NYC H+H Presents Unique Opportunity

Key State Funding:

Up to \$2.2B over five years via State Safety Net Transformation Grant

Will support:

- State-of-the-art Electronic Medical Record System (EPIC), which will make it easier for patients and providers to access medical information
- Other capital and operations projects

Joining NYC H+H Presents Unique Opportunity

- Receive about \$100M in annual added revenue for several years via improved Medicaid rates that will become available to Maimonides as a public hospital
- Expand access to our specialty care across Brooklyn, especially among patients at other NYC H+H hospitals
- Improve coordination of care across Brooklyn
- Become part of system that shares our values and commitment to serving everyone, regardless of ability to pay
- Become part of a system that shares our commitment to serving our diverse communities

Community & Patient Impact

A partnership will allow us to:

- Maintain and expand access to specialty and culturally responsive care
- Increase utilization of high-performing services
- Improve care coordination
- Invest in equipment, facilities, and staff capacity

Next Steps

- Finalize transaction with NYC H+H, State Regulators
(Goal: April 1, 2026)
- Plan transition that ensures no impact to patient care
- Begin implementing new electronic medical record system (EPIC)
- Continue to communicate with you and other community partners

Open Discussion

Questions?

